

# 2026年3月期 第2四半期 決算補足資料

## Supplemental Financial Data for FY2026 Q2

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株式会社セゾンテクノロジー

(注) この資料に記載されている予想数値は本資料の発表日現在において入手可能な情報に基づき作成したものであり、実際の業績は今後様々な要因によって予想数値と異なる場合があります。

# 連結貸借対照表 Consolidated Balance Sheets

9月30日現在／At September 30

|            |                                     | 単位：百万円 ／ Unit：¥million |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
|------------|-------------------------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-------------------|
|            |                                     | 2016/03期<br>47期        | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 | 2026/03期<br>57期2Q |
| <資産の部>     | Assets                              |                        |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| 流動資産       | Current Assets                      |                        |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| 現金及び預金     | Cash and Deposits                   | 5,456                  | 7,903           | 7,303           | 8,367           | 9,060           | 11,430          | 12,411          | 12,699          | 13,326          | 12,326          | 12,751            |
| 受取手形及び売掛金  | Notes and Accounts Receivable-trade | 4,065                  | 3,593           | 3,784           | 3,135           | 2,897           | 2,496           | -               | -               | -               | -               | -                 |
| 売掛金        | Accounts Receivable                 | -                      | -               | -               | -               | -               | -               | 2,571           | 2,765           | 2,638           | 2,659           | 2,578             |
| 契約資産       | Contract assets                     | -                      | -               | -               | -               | -               | -               | 154             | 697             | 776             | 336             | -                 |
| 有価証券       | Short-term Investment Securities    | 100                    | -               | 100             | 721             | 500             | 500             | 530             | 500             | 518             | 500             | 500               |
| 商品         | Merchandise                         | 38                     | 712             | 1               | -               | 2               | 4               | -               | -               | -               | -               | 0                 |
| 仕掛品        | Work in Prosess                     | 751                    | 152             | 57              | 73              | 39              | 82              | 11              | 23              | 14              | 6               | 35                |
| 貯蔵品        | Supplies                            | 10                     | 5               | 4               | 3               | 1               | 1               | -               | -               | 9               | 36              | 25                |
| 繰延税金資産     | Deferred Tax Assets                 | 1,792                  | 977             | -               | -               | -               | -               | -               | -               | -               | -               | -                 |
| 未収還付法人税等   | Income taxes refund receivable      | -                      | -               | -               | -               | -               | -               | -               | -               | -               | 124             | -                 |
| その他        | Other                               | 925                    | 933             | 737             | 527             | 666             | 634             | 685             | 753             | 775             | 712             | 864               |
| 貸倒引当金      | Allowance for Doubtful Accounts     | △ 9                    | △ 38            | △ 57            | △ 121           | △ 0             | △ 0             | △ 0             | △ 0             | -               | -               | -                 |
| 流動資産合計     | Total Current Assets                | 13,130                 | 13,528          | 11,931          | 12,708          | 13,168          | 15,150          | 16,365          | 17,439          | 18,059          | 16,701          | 16,755            |
| 固定資産       | Noncurrent Assets                   |                        |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| 有形固定資産     | Property, Plant and Equipment       |                        |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| 建物及び構築物    | Building and Structures             | 317                    | 170             | 757             | 645             | 604             | 537             | 463             | 393             | 449             | 336             | 289               |
| 工具、器具及び備品  | Equipment                           | 2,522                  | 1,560           | 1,560           | 1,210           | 789             | 600             | 572             | 432             | 450             | 355             | 319               |
| 建設仮勘定      | Construction in progress            | -                      | -               | -               | -               | -               | -               | -               | -               | -               | -               | 59                |
| その他        | Other                               | 843                    | 815             | 180             | 142             | 96              | 56              | 8               | 13              | 9               | 6               | 5                 |
| 有形固定資産合計   | Total Property, Plant and Equipment | 3,682                  | 2,546           | 2,498           | 1,998           | 1,490           | 1,194           | 1,045           | 839             | 909             | 698             | 673               |
| 無形固定資産     | Intangible Assets                   |                        |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| ソフトウェア     | Software                            | 3,901                  | 3,253           | 3,436           | 2,977           | 2,147           | 1,614           | 1,392           | 1,071           | 904             | 891             | 811               |
| のれん        | Goodwill                            | 611                    | 524             | 437             | 349             | 262             | 175             | 88              | 1               | 0               | -               | -                 |
| その他        | Other                               | 100                    | 30              | 0               | 0               | 2               | 14              | 12              | 82              | 126             | 124             | 108               |
| 無形固定資産合計   | Total Intangible Assets             | 4,613                  | 3,808           | 3,874           | 3,327           | 2,412           | 1,805           | 1,493           | 1,156           | 1,031           | 1,015           | 920               |
| 投資その他の資産   | Investments and Other Assets        |                        |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| 投資有価証券     | Investment Securities               | 735                    | 756             | 487             | 496             | 320             | 310             | 299             | 335             | 338             | 747             | 785               |
| 敷金         | Lease deposits                      | 515                    | 437             | 674             | 581             | 581             | 580             | 569             | 564             | 579             | 577             | 577               |
| 繰延税金資産     | Deferred Tax Assets                 | 316                    | 949             | 1,253           | 1,369           | 1,491           | 1,279           | 682             | 663             | 1,061           | 751             | 760               |
| その他        | Other                               | 323                    | 262             | 231             | 163             | 118             | 154             | 383             | 306             | 722             | 691             | 787               |
| 貸倒引当金      | Allowance for Doubtful Accounts     | △ 4                    | △ 4             | △ 4             | △ 4             | △ 5             | △ 5             | △ 5             | △ 5             | △ 5             | △ 5             | △ 5               |
| 投資その他の資産合計 | Total Investments and Other Assets  | 1,886                  | 2,400           | 2,641           | 2,606           | 2,506           | 2,320           | 1,929           | 1,864           | 2,696           | 2,764           | 2,905             |
| 固定資産合計     | Total Noncurrent Assets             | 10,182                 | 8,755           | 9,014           | 7,932           | 6,409           | 5,320           | 4,468           | 3,860           | 4,636           | 4,477           | 4,498             |
| 資産合計       | Total Assets                        | 23,312                 | 22,283          | 20,945          | 20,640          | 19,577          | 20,471          | 20,833          | 21,299          | 22,696          | 21,179          | 21,254            |

※2018年4月1日（51期）より税効果会計基準を変更しており、第50期については遡及処理後の数値を記載

|               |                                                       | 単位：百万円／Unit：¥million                   |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
|---------------|-------------------------------------------------------|----------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-------------------|
|               |                                                       | 2016/03期<br>47期                        | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 | 2027/03期<br>57期2Q |
| <負債の部>        |                                                       | Liabilities                            |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| 流動負債          |                                                       | Current Liabilities                    |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| 支払手形及び買掛金     | Notes and Accounts Payable-trade                      | 1,368                                  | 1,033           | 2,336           | 1,555           | 770             | 899             | 804             | 839             | 1,040           | 699             | 687               |
| 1年内返済予定の長期借入金 | Current portion of long-term loans payable            | —                                      | 1,400           | —               | —               | —               | —               | —               | —               | —               | —               | —                 |
| 未払法人税等        | Income Taxes Payable                                  | 119                                    | 169             | 604             | 132             | 345             | 153             | 179             | 318             | 738             | 37              | 392               |
| 前受金           | Advances received                                     | 2,462                                  | 2,477           | 2,700           | 2,673           | 2,856           | 2,999           | 3,213           | 3,357           | 3,720           | 3,945           | 4,398             |
| 賞与引当金         | Reserve for Bonuses                                   | 792                                    | 901             | 885             | 882             | 521             | 492             | 545             | 657             | 503             | 460             | 183               |
| 未払費用          | Accrued expenses                                      | 641                                    | 662             | 1,075           | 879             | 551             | 515             | 461             | 470             | 595             | 617             | 627               |
| 受注損失引当金       | Provision for loss on order received                  | —                                      | —               | —               | —               | —               | —               | —               | —               | 737             | 9               | —                 |
| 製品保証引当金       | Provision for product warranties                      | 1,177                                  | —               | —               | —               | —               | —               | —               | —               | —               | —               | —                 |
| 損害賠償引当金       | Provision for compensation for damages                | 6,646                                  | —               | —               | —               | —               | —               | —               | —               | —               | —               | —                 |
| 事業整理損失引当金     | Provision for loss on business liquidation            | —                                      | —               | —               | —               | 438             | 75              | —               | —               | —               | —               | —                 |
| その他           | Other                                                 | 3,569                                  | 1,981           | 642             | 701             | 681             | 968             | 553             | 578             | 615             | 755             | 511               |
| 流動負債合計        | Total Current Liabilities                             | 16,774                                 | 8,623           | 8,242           | 6,822           | 6,162           | 6,101           | 5,755           | 6,219           | 8,063           | 6,524           | 6,801             |
| 固定負債          |                                                       | Noncurrent Liabilities                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| 長期借入金         | Long-term loans payable                               | —                                      | 4,900           | —               | —               | —               | —               | —               | —               | 0               | 0               | —                 |
| 退職給付に係る負債     | Retirement benefit expenses                           | 1,273                                  | 971             | 655             | 315             | 219             | —               | —               | —               | —               | —               | —                 |
| 資産除去債務        | Asset retirement obligations                          | 152                                    | 139             | 384             | 321             | 323             | 324             | 325             | 327             | 406             | 414             | 355               |
| リース債務         | Lease liabilities                                     | 113                                    | 180             | 136             | 97              | 50              | 9               | 5               | 10              | 7               | 4               | 4                 |
| 長期未払金         | Long-term accounts payable                            | 26                                     | 23              | —               | —               | —               | —               | —               | —               | —               | —               | —                 |
| 固定負債合計        | Total Noncurrent Liabilities                          | 1,566                                  | 6,213           | 1,175           | 733             | 592             | 332             | 330             | 336             | 412             | 419             | 359               |
| 負債合計          | Total Liabilities                                     | 18,340                                 | 14,837          | 9,418           | 7,556           | 6,755           | 6,434           | 6,085           | 6,556           | 8,476           | 6,944           | 7,161             |
| <純資産の部>       |                                                       | Net Assets                             |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| 株主資本          |                                                       | Shareholders' Equity                   |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| 資本金           | Capital Stock                                         | 1,367                                  | 1,367           | 1,367           | 1,367           | 1,367           | 1,367           | 1,367           | 1,367           | 1,367           | 1,367           | 1,367             |
| 資本剰余金         | Capital Surplus                                       | 1,454                                  | 1,454           | 1,454           | 1,454           | 1,454           | 1,454           | 1,454           | 1,454           | 1,454           | 1,454           | 1,454             |
| 利益剰余金         | Retained Earnings                                     | 2,726                                  | 5,093           | 8,922           | 10,228          | 10,112          | 11,196          | 11,789          | 11,772          | 10,917          | 10,965          | 10,869            |
| 自己株式          | Treasury Stock                                        | △ 0                                    | △ 0             | △ 0             | △ 0             | △ 0             | △ 0             | △ 0             | △ 0             | △ 0             | △ 0             | △ 0               |
| 株主資本合計        | Total Shareholders' Equity                            | 5,547                                  | 7,914           | 11,744          | 13,049          | 12,933          | 14,017          | 14,610          | 14,593          | 13,738          | 13,786          | 13,690            |
| その他の包括利益累計額   |                                                       | Accumulated other comprehensive income |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| その他有価証券評価差額金  | Valuation Difference on Available-for-Sale Securities | 14                                     | 17              | 23              | 51              | 13              | 12              | 16              | 13              | 19              | 36              | △ 7               |
| 為替換算調整勘定      | Translation Adjustment                                | △ 4                                    | 11              | △ 6             | 5               | △ 29            | △ 16            | 104             | 221             | 364             | 350             | 352               |
| 退職給付に係る調整累計額  | Remeasurements of defined benefit plans               | △ 585                                  | △ 497           | △ 234           | △ 21            | △ 94            | 24              | 16              | △ 85            | 97              | 61              | 57                |
| その他の包括利益累計額合計 | Accumulated other comprehensive income                | △ 576                                  | △ 468           | △ 217           | 34              | △ 110           | 20              | 137             | 149             | 481             | 448             | 402               |
| 非支配株主持分       | Non-controlling interests                             | —                                      | —               | —               | —               | —               | —               | —               | —               | —               | —               | —                 |
| 純資産合計         | Total Net Assets                                      | 4,971                                  | 7,446           | 11,527          | 13,084          | 12,822          | 14,037          | 14,748          | 14,742          | 14,220          | 14,235          | 14,093            |
| 負債純資産合計       | Total Liabilities and Net Assets                      | 23,312                                 | 22,283          | 20,945          | 20,640          | 19,577          | 20,471          | 20,833          | 21,299          | 22,696          | 21,179          | 21,254            |

連結損益計算書

Consolidated Statements of Income

3月31日に終了した事業年度／Years ended March 31

|                         |                                                         | 単位：百万円／Unit：¥million |                 |                 |                 |                 |                 |                 |                 |                 |                 |                       | 2026年03期 |
|-------------------------|---------------------------------------------------------|----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------------|----------|
|                         |                                                         | 2016/03期<br>47期      | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 | 2026/03期(予)<br>57期(予) | 57期2Q    |
| 売上高                     | Net Sales                                               | 29,792               | 31,024          | 30,393          | 23,641          | 23,560          | 22,499          | 23,218          | 23,952          | 23,864          | 24,383          | 23,400                | 10,962   |
| 売上原価                    | Cost of Sales                                           | 21,493               | 21,080          | 19,856          | 14,966          | 14,265          | 12,971          | 13,198          | 14,686          | 16,571          | 15,529          | -                     | 6,837    |
| 売上総利益                   | Gross Profit                                            | 8,299                | 9,944           | 10,536          | 8,674           | 9,295           | 9,528           | 10,020          | 9,266           | 7,292           | 8,853           | -                     | 4,124    |
| 販売費及び一般管理費              | Selling, General and Administrative Expenses            | 5,644                | 6,592           | 6,174           | 6,341           | 5,845           | 6,539           | 7,104           | 7,082           | 6,268           | 6,711           | -                     | 3,171    |
| 営業利益又は営業損失(△)           | Operating Income(Loss)                                  | 2,654                | 3,351           | 4,362           | 2,332           | 3,449           | 2,989           | 2,916           | 2,183           | 1,024           | 2,141           | 2,300                 | 953      |
| 営業外収益                   | Non-Operating Income                                    | 26                   | 53              | 31              | 27              | 57              | 19              | 31              | 43              | 49              | 74              | -                     | 36       |
| 営業外費用                   | Non-Operating Expenses                                  | 111                  | 227             | 52              | 14              | 18              | 4               | 4               | 3               | 0               | 56              | -                     | 18       |
| 経常利益又は経常損失(△)           | Ordinary Income(Loss)                                   | 2,569                | 3,177           | 4,341           | 2,345           | 3,488           | 3,003           | 2,943           | 2,223           | 1,072           | 2,160           | 2,260                 | 971      |
| 特別利益                    | Extraordinary Income                                    | 386                  | 4               | 1,674           | 9               | 44              | -               | 0               | 0               | -               | -               | -                     | 0        |
| 特別損失                    | Extraordinary Loss                                      | 8,351                | 490             | 298             | 23              | 2,100           | 19              | 22              | 327             | 89              | 10              | -                     | 2        |
| 税金等調整前当期純利益又は損失(△)      | Income before Income(Loss) Taxes                        | △ 5,395              | 2,691           | 5,717           | 2,331           | 1,432           | 2,984           | 2,920           | 1,896           | 983             | 2,149           | -                     | 969      |
| 法人税、住民税及び事業税            | Income Taxes-Current                                    | 228                  | 269             | 778             | 418             | 446             | 311             | 281             | 389             | 861             | 327             | -                     | 336      |
| 法人税等調整額                 | Income Taxes-Deferred                                   | 467                  | 54              | 622             | △ 120           | △ 113           | 212             | 587             | 65              | △ 481           | 316             | -                     | 0        |
| 当期純利益又は純損失(△)           | Net income(loss)                                        | △ 6,092              | 2,366           | 4,315           | 2,034           | 1,099           | 2,460           | 2,051           | 1,440           | 603             | 1,506           | -                     | 632      |
| 非支配株主に帰属する当期純利益         | Profit (loss) attributable to non-controlling interests | 2                    | -               | -               | -               | -               | -               | -               | -               | 0               | 0               | -                     | 0        |
| 親会社株主に帰属する当期純利益又は純損失(△) | Profit (loss) attributable to owners of parent          | △ 6,094              | 2,366           | 4,315           | 2,034           | 1,099           | 2,460           | 2,051           | 1,440           | 603             | 1,506           | 1,600                 | 632      |

※2021年4月1日（53期）より会計基準の変更に伴い、一部の売上計上方法を変更

セグメント別ストック・フロー比率

Ratio of Subscription-based Business to Transaction-based Business by Segment

3月31日に終了した事業年度／Years ended March 31

|                 |                             | 2016/03期 | 2017/03期 | 2018/03期 | 2019/03期 | 2020/03期 | 2021/03期 | 2022/03期 | 2023/03期 | 2024/03期 | 2025/03期 | 2026/03期 |
|-----------------|-----------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
|                 |                             | 47期      | 48期      | 49期      | 50期      | 51期      | 52期      | 53期      | 54期      | 55期      | 56期      | 57期2Q    |
| HULFT事業         | HULFT                       |          |          |          |          |          |          |          |          |          |          |          |
| ストック            | Subscription-based business | -        | -        | -        | -        | -        | 64.9%    | 66.5%    | 66.1%    | 64.9%    | 63.9%    | 67.1%    |
| フロー             | Transaction-based business  | -        | -        | -        | -        | -        | 35.1%    | 33.5%    | 33.9%    | 35.1%    | 36.1%    | 32.9%    |
| データプラットフォーム事業   | Data Platform               |          |          |          |          |          |          |          |          |          |          |          |
| ストック            | Subscription-based business |          |          |          |          |          | 25.6%    | 20.2%    | 22.0%    | 34.0%    | 31.6%    | 34.1%    |
| フロー             | Transaction-based business  |          |          |          |          |          | 74.4%    | 79.8%    | 78.0%    | 66.0%    | 68.4%    | 65.9%    |
| システム受託事業        | Contracted Systems          |          |          |          |          |          |          |          |          |          |          |          |
| ストック            | Subscription-based business | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | 79.6%    |
| フロー             | Transaction-based business  | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | 20.4%    |
| 流通ITサービス事業      | Retail & IT Service         |          |          |          |          |          |          |          |          |          |          |          |
| ストック            | Subscription-based business | -        | -        | -        | -        | -        | 66.4%    | 69.4%    | 57.4%    | 53.4%    | 34.8%    | -        |
| フロー             | Transaction-based business  | -        | -        | -        | -        | -        | 33.6%    | 30.6%    | 42.6%    | 46.6%    | 65.2%    | -        |
| フィナンシャルITサービス事業 | Financial IT Service        |          |          |          |          |          |          |          |          |          |          |          |
| ストック            | Subscription-based business | -        | -        | -        | -        | -        | 74.6%    | 77.4%    | 74.0%    | 75.3%    | 79.9%    | -        |
| フロー             | Transaction-based business  | -        | -        | -        | -        | -        | 25.4%    | 22.6%    | 26.0%    | 24.7%    | 20.1%    | -        |

※2022年4月1日付で、リンケージ事業をデータプラットフォーム事業に名称変更しております。

※2025年4月1日付で、流通ITサービス事業とフィナンシャルITサービス事業を統合し、システム受託事業としております。

セグメント別売上高 Operating Results by Segment

3月31日に終了した事業年度／Years ended March 31

単位：百万円 / Unit：¥million

|                 |                        | 2016/03期<br>47期 | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 | 2026/03期<br>57期2Q |
|-----------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-------------------|
| セグメント別売上高       | Total Sales by Segment |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                   |
| HULFT事業         | HULFT                  | 7,261           | 7,081           | 7,340           | 7,662           | 8,579           | 8,398           | 8,775           | 9,268           | 9,951           | 9,998           | 4,879             |
| データプラットフォーム事業   | Data Platform          | -               | -               | -               | -               | 1,231           | 1,371           | 1,953           | 2,115           | 2,481           | 2,828           | 1,448             |
| システム受託事業        | Contracted Systems     | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | 4,635             |
| 流通ITサービス事業      | Retail & IT Service    | 5,370           | 4,898           | 4,518           | 4,564           | 3,768           | 3,212           | 3,059           | 3,086           | 2,812           | 3,730           | -                 |
| フィナンシャルITサービス事業 | Financial IT Service   | 13,721          | 15,658          | 16,432          | 11,432          | 10,034          | 9,553           | 9,490           | 9,482           | 8,618           | 7,825           | -                 |
| その他事業           | Other                  | 3,245           | 4,388           | 2,958           | -               | -               | -               | -               | -               | -               | -               | -                 |
| BPO事業           | BPO                    | 1,205           | -               | -               | -               | -               | -               | -               | -               | -               | -               | -                 |

※2015年度は参考値 ※BPO事業は2017年2月1日付で会社分割及び株式譲渡を行っています。

※2020年4月1日付で、従来の流通ITサービス事業からリンケージ事業を分離独立しており、2020年3月期の流通ITサービス事業の売上高は遡及処理後の数値を記載しております。

※2022年4月1日付で、リンケージ事業をデータプラットフォーム事業に名称変更しております。

※2025年4月1日付で、流通ITサービス事業とフィナンシャルITサービス事業を統合し、システム受託事業としております。

単位：百万円 / Unit：¥million

|          |                        |        |        |        |       |       |       |       |       |       |       |       |
|----------|------------------------|--------|--------|--------|-------|-------|-------|-------|-------|-------|-------|-------|
| 主要顧客別売上高 | Sales by Main Customer |        |        |        |       |       |       |       |       |       |       |       |
| クレディセゾン  | Credit Saison Co.,Ltd. | 10,267 | 10,631 | 10,936 | 6,047 | 5,767 | 7,859 | 7,907 | 7,527 | 7,207 | 6,935 | 3,449 |
| キュービタス   | Qubitous Co.,Ltd.      | 2,610  | 3,225  | 3,611  | 3,670 | 2,482 | -     | -     | -     | -     | -     | -     |
| 日立システムズ  | Hitachi Systems, Ltd.  | 977    | 980    | 1,034  | 1,139 | 1,358 | 1,312 | 1,412 | 1,523 | 1,767 | 759   | 805   |
| 西友       | SEIYU                  | 948    | 854    | 957    | 1,044 | 1,161 | 1,282 | 1,275 | 1,621 | 1,534 | 816   | 308   |
| NTTデータ   | NTT DATA CORPORATION   | 743    | 796    | 856    | 719   | 603   | 528   | 578   | 707   | 680   | 1,659 | 350   |

※2020年4月1日付で、株式会社キュービタスは株式会社クレディセゾンに吸収合併されております。

# 連結キャッシュ・フロー計算書 Consolidated Cash Flow Statement

3月31日に終了した事業年度／Years ended March 31

|                          |                                                                            | 単位：百万円／Unit：Million |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|--------------------------|----------------------------------------------------------------------------|---------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|                          |                                                                            | 2016/03期<br>47期     | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 |
| 営業活動によるキャッシュ・フロー         | Net Cash Provided by (Used in) Operating Activities                        |                     |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| 税金等調整前当期純利益／純損失          | Income before Income Taxes                                                 | △ 5,395             | 2,691           | 5,717           | 2,331           | 1,432           | 2,984           | 2,920           | 1,896           | 983             | <b>2,149</b>    |
| 減価償却費                    | Depreciation and Amortization                                              | 2,899               | 2,739           | 2,099           | 1,888           | 1,757           | 1,518           | 1,167           | 736             | 677             | <b>721</b>      |
| のれん償却額                   | Amortization of goodwill                                                   | 87                  | 87              | 87              | 87              | 87              | 87              | 87              | 87              | 1               | <b>0</b>        |
| 減損損失                     | Impairment loss                                                            | 1,254               | 336             | —               | —               | 1,631           | 18              | —               | —               | 87              | —               |
| 基幹システム再構築に伴う損失           | Loss on restructuring of system                                            | —                   | —               | —               | —               | —               | —               | —               | 305             | —               | —               |
| 本社移転費用                   | Head office transfer cost                                                  | —                   | —               | 264             | —               | —               | —               | —               | —               | —               | —               |
| 事業譲渡損益（△：益）              | Loss (Gain) on transfer of business                                        | 19                  | —               | △ 1,674         | —               | —               | —               | —               | —               | —               | —               |
| 貸倒引当金の増減額（減少：△）          | Increase (Decrease) in Allowance for Doubtful Accounts                     | 8                   | 29              | 19              | 63              | △ 120           | △ 0             | 0               | 0               | △ 0             | <b>△ 0</b>      |
| 賞与引当金の増減額（減少：△）          | Increase (Decrease) in Reserve for Bonuses                                 | 301                 | 108             | 45              | △ 2             | △ 360           | △ 29            | 51              | 113             | △ 157           | <b>△ 42</b>     |
| 受注損失引当金の増減額（減少：△）        | Increase (Decrease) in provision for loss on order received                | △ 2                 | 15              | 20              | △ 35            | —               | —               | —               | —               | 737             | <b>△ 728</b>    |
| 事業整理損失引当金の増減（減少：△）       | Increase (Decrease) in provision for business liquidation loss             | —                   | —               | —               | —               | 438             | △ 363           | △ 75            | —               | —               | —               |
| 解約損失引当金の増減額（減少：△）        | Increase (Decrease) in provision for loss on cancellation of a contract    | 503                 | 419             | △ 923           | —               | —               | —               | —               | —               | —               | —               |
| 製品保証引当金の増減額（減少：△）        | Increase (Decrease) in provision for product warranties                    | △ 4,698             | △ 1,177         | —               | —               | —               | —               | —               | —               | —               | —               |
| 損害賠償引当金の増減額（減少：△）        | Increase (Decrease) in provision for compensation for damages              | 6,646               | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 早期退職費用引当金の増減額（減少：△）      | Increase (Decrease) in provision for early retirement expense reserve fund | 392                 | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 退職給付引当金の増減額（減少：△）        | Increase (Decrease) in Provision for Retirement Benefits                   | —                   | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 退職給付に係る資産の増減額（減少：△）      | Increase (Decrease) in Net defined benefit asset                           | △ 88                | △ 15            | △ 51            | △ 128           | △ 168           | △ 68            | △ 207           | △ 114           | △ 85            | <b>△ 46</b>     |
| データセンター移設損失引当金の増減額（減少：△） | Increase (Decrease) in Reserve for Relocation of Datacenter                | —                   | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 受取利息及び受取配当金              | Interest and Dividends Income                                              | △ 11                | △ 2             | △ 5             | △ 6             | △ 15            | △ 7             | △ 4             | △ 23            | △ 36            | <b>△ 43</b>     |
| 支払利息                     | Interest                                                                   | 13                  | 53              | 48              | 7               | 1               | 1               | 0               | 0               | 0               | <b>0</b>        |
| 為替差損益（差益：△）              | Exchange Gain and Loss                                                     | 0                   | 4               | 1               | 0               | 14              | 0               | 1               | △ 3             | 9               | <b>2</b>        |
| 固定資産処分損益（差益：△）           | Loss (gain) on Disposal of Fixed Assets                                    | 7                   | 4               | 34              | 23              | 9               | 1               | 22              | 22              | 2               | <b>10</b>       |
| 複合金融商品評価損益（差益：△）         | Loss (gain) on Compound Instrument                                         | 0                   | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 投資事業組合運用損益（差益：△）         | Loss (gain) on Investments in Partnership                                  | 2                   | 4               | △ 11            | △ 10            | △ 32            | △ 4             | △ 12            | △ 11            | 0               | <b>51</b>       |
| 投資有価証券評価損益               | Loss (gain) on Valuation of Investment Securities                          | 31                  | 144             | —               | —               | —               | —               | 0               | —               | 0               | —               |
| 投資有価証券売却損益（差益：△）         | Loss (gain) on sales of Investment Securities                              | △ 386               | —               | —               | △ 9             | △ 24            | —               | —               | —               | —               | —               |
| 持分法による投資損益               | Equity in (Earnings) Losses of Affiliates                                  | △ 2                 | 161             | △ 4             | △ 2             | △ 1             | △ 3             | △ 2             | △ 1             | △ 2             | <b>△ 2</b>      |
| 売上債権の増減額（増加：△）           | Decrease (Increase) in Notes and Accounts Receivable-trade                 | 52                  | 471             | △ 734           | 649             | 237             | 400             | △ 222           | △ 732           | 57              | <b>416</b>      |
| たな卸資産の増減額（増加：△）          | Decrease (Increase) in Inventories                                         | △ 638               | 642             | 92              | △ 14            | 34              | △ 46            | 77              | △ 12            | 0               | <b>△ 18</b>     |
| 仕入債務の増減額（減少：△）           | Increase (Decrease) in Notes and Accounts Payable-trade                    | 294                 | △ 334           | 1,414           | △ 781           | △ 784           | 128             | △ 102           | 32              | 198             | <b>△ 341</b>    |
| 前受金の増減額（減少：△）            | Increase (decrease) in advances received                                   | 130                 | 15              | 234             | △ 26            | 182             | 143             | 210             | 142             | 358             | <b>225</b>      |
| 長期未払金の増減額（減少：△）          | Increase (decrease) in long-term accounts payable-other                    | △ 22                | △ 3             | △ 23            | —               | —               | —               | —               | —               | —               | —               |
| その他資産の増減額（増加：△）          | Decrease (increase) in other assets                                        | △ 1,004             | △ 471           | △ 906           | △ 355           | △ 314           | △ 122           | △ 253           | 14              | △ 310           | <b>△ 156</b>    |
| その他負債の増減額（減少：△）          | Increase (decrease) in other liabilities                                   | 448                 | 124             | 353             | △ 191           | △ 339           | 29              | △ 166           | △ 5             | 172             | <b>61</b>       |
| 小計                       | Subtotal                                                                   | 840                 | 6,049           | 6,096           | 3,487           | 3,664           | 4,566           | 3,493           | 2,446           | 2,694           | <b>2,260</b>    |
| 利息及び配当金の受取及び利息の支払額       | Interest and Dividends Income Received/Interest Paid                       | △ 2                 | △ 50            | △ 40            | △ 3             | 14              | 6               | 4               | 23              | 36              | <b>43</b>       |
| 利息の支払額                   | Interest paid                                                              | —                   | —               | —               | —               | —               | —               | —               | —               | △ 0             | <b>△ 0</b>      |
| 損害賠償金の支払額                | Compensation for damage Paid                                               | —                   | △ 6,646         | —               | —               | —               | —               | —               | —               | —               | —               |
| 早期退職費用の支払額               | Early retirement expenses Paid                                             | —                   | △ 483           | —               | —               | —               | —               | —               | —               | —               | —               |
| 移転費用の支払額                 | Head office transfer cost Paid                                             | —                   | —               | △ 151           | —               | —               | —               | —               | —               | —               | —               |
| 事業整理損の支払額                | business liquidation loss Paid                                             | —                   | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 法人税等の支払額                 | Income Taxes Paid                                                          | △ 386               | △ 262           | △ 140           | △ 791           | △ 255           | △ 479           | △ 261           | △ 265           | △ 449           | <b>△ 1,114</b>  |
| 営業活動によるキャッシュ・フロー         | Net Cash Provided by (Used in) Operating Activities                        | 452                 | △ 1,394         | 5,764           | 2,692           | 3,423           | 4,094           | 3,236           | 2,203           | 2,280           | <b>1,188</b>    |

※2014年4月1日（46期）より売上計上基準を変更しており、第45期については遡及処理後の数値を記載

| 単位：百万円 / Unit：¥million                                                         |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|--------------------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|                                                                                | 2016/03期<br>47期 | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 |
| 投資活動によるキャッシュ・フロー Net Cash Provided by (Used in) Investing Activities           |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| 定期預金の増減額（増加：△） Decrease (increase) in time deposits                            | —               | —               | —               | —               | —               | —               | —               | —               | △ 442           | 401             |
| 有価証券の取得による支出額 Purchase of Short-term Investment Securities                     | △ 500           | —               | —               | △ 220           | △ 212           | —               | —               | —               | —               | △ 434           |
| 有価証券の償還による収入額 Proceeds from redemption of marketable securities                | 900             | 100             | —               | 100             | 439             | —               | —               | —               | —               | —               |
| 投資有価証券の取得による支出 Purchase of Investment Securities                               | △ 5             | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 投資有価証券の売却による収入 Proceeds from Sales of Investment Securities                    | 459             | —               | —               | 23              | 136             | —               | —               | —               | —               | —               |
| 投資有価証券の償還による収入 Gain on redemption of investment securities                     | —               | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 事業譲渡による支出 Loss on transfer of business                                         | △ 167           | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 事業譲渡による収入 Gain on transfer of business                                         | —               | —               | 1,973           | —               | —               | —               | —               | —               | —               | —               |
| 有形・無形固定資産の取得による支出 Purchase of Tangible and Intangible Fixed Assets             | △ 4,262         | △ 660           | △ 1,138         | △ 449           | △ 1,741         | △ 332           | △ 886           | △ 587           | △ 324           | △ 218           |
| 有形固定資産の取得による支出 Purchase of Property, Plant and Equipment                       | —               | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 有形固定資産の除却による支出 Loss on retirement of Property, Plant and Equipment             | —               | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 有形・無形固定資産の売却による収入 Gain on sales of Tangible and Intangible Fixed Assets        | 0               | 49              | 0               | 0               | 0               | 0               | 0               | 2               | —               | —               |
| 固定資産の売却による収入額 Proceeds from Sales of Fixed Assets                              | —               | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 敷金・保証金の差入による支出額 Payments for Lease and Guarantee Deposits                      | △ 60            | △ 8             | △ 706           | △ 2             | △ 3             | △0              | △0              | △ 6             | △ 1             | △ 17            |
| 敷金・保証金の回収による収入額 Proceeds from Collection of Lease and Guarantee Deposits       | 6               | 36              | 423             | 186             | 2               | 2               | 9               | 10              | 2               | 1               |
| その他の投資の取得による支出額 Other payments                                                 | —               | △ 320           | △ 127           | △ 26            | △ 94            | —               | —               | —               | —               | —               |
| その他の投資の処分による収入額 Other proceeds                                                 | 3               | 2               | 27              | 24              | 45              | 24              | 12              | 16              | 6               | 18              |
| 投資活動によるキャッシュ・フロー Net Cash Provided by (Used in) Investing Activities           | △ 3,625         | △ 800           | 453             | △ 365           | △ 1,428         | △ 306           | △ 865           | △ 565           | △ 759           | △ 249           |
| 財務活動によるキャッシュ・フロー Net Cash Provided by (Used in) Financing Activities           |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| 短期借入れによる収入 Increase in short-term loans payable                                | 28              | —               | 1,000           | —               | —               | —               | —               | —               | —               | —               |
| 短期借入金の返済による支出 Repayment in short-term loans payable                            | —               | △ 28            | △ 1,000         | —               | —               | —               | —               | —               | —               | —               |
| 長期借入れによる収入 Increase in long-term loans payable                                 | —               | 7,000           | —               | —               | —               | —               | —               | —               | —               | —               |
| 長期借入金の返済による支出 Repayment in long-term loans payable                             | —               | △ 700           | △ 6,300         | —               | —               | —               | —               | —               | —               | —               |
| セール・アンド・割賦バック取引による収入 Increase by the sale and buy on the installment plan back | 2,424           | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| セール・アンド・割賦バック取引による支出 Purchase by the sale and buy on the installment plan back | △ 1,008         | △ 1,416         | —               | —               | —               | —               | —               | —               | —               | —               |
| 自己株式の取得による支出 Purchase of treasury stock                                        | △0              | △0              | △0              | —               | △0              | △0              | —               | —               | —               | —               |
| 配当金の支払額 Cash Dividends Paid                                                    | △ 1             | △0              | △ 485           | △ 728           | △ 1,214         | △ 1,375         | △ 1,457         | △ 1,457         | △ 1,457         | △ 1,456         |
| リース債務の返済による支出 Repayments of lease obligations                                  | △ 397           | △ 215           | △ 157           | △ 45            | △ 46            | △ 48            | △ 45            | △ 4             | △ 4             | △ 3             |
| 連結の範囲の変更を伴わない子会社株式の取得による支出 Expenditure by the acquisition of subsidiary stocks | △ 23            | —               | —               | —               | —               | —               | —               | —               | —               | —               |
| 財務活動によるキャッシュ・フロー Net Cash Provided by (Used in) Financing Activities           | 1,022           | 4,640           | △ 6,943         | △ 773           | △ 1,260         | △ 1,424         | △ 1,502         | △ 1,462         | △ 1,461         | △ 1,460         |
| 現金及び現金同等物に係る換算差額 Effect of Exchange Rate Change on Cash and Cash Equivalents   | △ 26            | 1               | △ 17            | 10              | △ 41            | 5               | 112             | 112             | 106             | △ 17            |
| 現金及び現金同等物の増減額（減少：△） Net Increase (Decrease) in Cash and Cash Equivalents       | △ 2,177         | 2,446           | △ 742           | 1,563           | 693             | 2,369           | 980             | 287             | 165             | △ 538           |
| 現金及び現金同等物の期首残高 Cash and Cash Equivalents at Beginning of Period                | 7,634           | 5,456           | 7,903           | 7,303           | 8,867           | 9,560           | 11,930          | 12,911          | 13,199          | 13,364          |
| 新規連結子会社の現金及び現金同等物の期首残高                                                         | —               | —               | 142             | —               | —               | —               | —               | —               | —               | —               |
| 現金及び現金同等物の期末残高 Cash and Cash Equivalents at End of Period                      | 5,456           | 7,903           | 7,303           | 8,867           | 9,560           | 11,930          | 12,911          | 13,199          | 13,364          | 12,826          |

収益性指標 Profitability Indicators

3月31日に終了した事業年度／Years ended March 31

|           |                          | 単位：百万円 / Unit：¥million |                 |                 |                 |                 |                 |                 |                 |                 |                 |                       |
|-----------|--------------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------------|
|           |                          | 2016/03期<br>47期        | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 | 2026/03期(予)<br>57期(予) |
| <収益実績指標>  | Profitability Indicators |                        |                 |                 |                 |                 |                 |                 |                 |                 |                 |                       |
| 売上高       | Net Sales                | 29,792                 | 31,024          | 30,393          | 23,641          | 23,560          | 22,499          | 23,218          | 23,952          | 23,864          | 24,383          | 23,400                |
| 売上総利益     | Gross Profit             | 8,299                  | 9,944           | 10,536          | 8,674           | 9,295           | 9,528           | 10,020          | 9,266           | 7,292           | 8,853           | -                     |
| 営業利益      | Operating Income         | 2,654                  | 3,351           | 4,362           | 2,332           | 3,449           | 2,989           | 2,916           | 2,183           | 1,024           | 2,141           | 2,300                 |
| 経常利益      | Ordinary Income          | 2,569                  | 3,177           | 4,341           | 2,345           | 3,488           | 3,003           | 2,943           | 2,223           | 1,072           | 2,160           | 2,260                 |
| 当期純利益     | Net Income               | △ 6,094                | 2,366           | 4,315           | 2,034           | 1,099           | 2,460           | 2,051           | 1,440           | 603             | 1,506           | 1,600                 |
|           |                          | 単位：％ / Unit：％          |                 |                 |                 |                 |                 |                 |                 |                 |                 |                       |
| <収益力指標>   | Profitability Indicators |                        |                 |                 |                 |                 |                 |                 |                 |                 |                 |                       |
| 売上総利益率    | Gross Profit Ratio       | 27.9%                  | 32.1%           | 34.7%           | 36.7%           | 39.5%           | 42.3%           | 43.2%           | 38.7%           | 30.6%           | 36.3%           | -                     |
| 売上高営業利益率  | Operating Income Ratio   | 8.9%                   | 10.8%           | 14.4%           | 9.9%            | 14.6%           | 13.3%           | 12.6%           | 9.1%            | 4.3%            | 8.8%            | 8.6%                  |
| 売上高経常利益率  | Ordinary Income Ratio    | 8.6%                   | 10.2%           | 14.3%           | 9.9%            | 14.8%           | 13.3%           | 12.7%           | 9.3%            | 4.5%            | 8.9%            | 8.6%                  |
| 売上高当期純利益率 | Return on Sales          | -20.5%                 | 7.6%            | 14.2%           | 8.6%            | 4.7%            | 10.9%           | 8.8%            | 6.0%            | 2.5%            | 6.2%            | 5.9%                  |

## 3月31日現在／At March 31

単位：百万円 / Unit: ¥million

※ 自己資本…株主資本合計+評価・換算差額等合計 \* Equity Capital = Total Shareholders' Equity + Total Valuation and Translation Adjustments

單位：% / Unit：%

※ 流動比率…流動資産/流動負債 \* Current Ratio = Current Assets / Current Liabilities

※ 固定比率…固定資産/自己資本      \* Fixed Ratio = Noncurrent Assets / Equity Capital

※ 負債比率…他人資本/自己資本 \* Debt to Equity Ratio = Borrowed Capital / Equity Capital

※ 自己資本比率…自己資本/総資産      \* Equity Ratio = Equity Capital / Total Assets

効率性・成長性指標

Efficiency and Growth Indicators

3月31日に終了した事業年度／Years ended March 31

|                                                                                                                                                                |                            | 単位：回／Unit：Turnover |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|--------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|                                                                                                                                                                |                            | 2016/03期<br>47期    | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 |
| < 効率性指標 >                                                                                                                                                      | Efficiency Indicators      |                    |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| 総資産回転率                                                                                                                                                         | Total Assets Turnover      | 1.2                | 1.4             | 1.4             | 1.1             | 1.2             | 1.1             | 1.1             | 1.1             | 1.1             | 1.1             |
| 固定資産回転率                                                                                                                                                        | Noncurrent Assets Turnover | 2.9                | 3.3             | 3.4             | 2.8             | 3.3             | 3.8             | 4.7             | 5.8             | 5.6             | 5.4             |
| ※ 総資産回転率・・・売上高/期首・期末平均総資産      * Total Assets Turnover = Net Sales / Average Total Assets at Beginning and End of Year                                         |                            |                    |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| ※ 有形固定資産回転率・・・売上高/期首・期末平均有形固定資産      * Property, Plant and Equipment Turnover = Net Sales / Average Property, Plant and Equipment at Beginning and End of Year |                            |                    |                 |                 |                 |                 |                 |                 |                 |                 |                 |

| 単位：％／Unit：％ |                              |         |       |       |        |       |        |       |        |        |        |
|-------------|------------------------------|---------|-------|-------|--------|-------|--------|-------|--------|--------|--------|
| < 成長性指標 >   | Growth Indicators            |         |       |       |        |       |        |       |        |        |        |
| 売上高成長率      | Sales Growth Rate            | -2.3%   | 4.1%  | -2.0% | -22.2% | -0.3% | -4.5%  | 3.2%  | 3.2%   | -0.4%  | 2.2%   |
| 営業利益成長率     | Operating Income Growth Rate | -164.4% | 26.3% | 30.1% | -46.5% | 47.9% | -13.3% | -2.4% | -25.1% | -53.1% | 109.1% |

効率性・成長性指標

Efficiency and Growth Indicators

3月31日に終了した事業年度／Years ended March 31

| 単位：回 / Unit : Turnover |          |          |          |          |          |          |          |          |          |
|------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| 2016/03期               | 2017/03期 | 2018/03期 | 2019/03期 | 2020/03期 | 2021/03期 | 2022/03期 | 2023/03期 | 2024/03期 | 2025/03期 |

生産性指標

Productivity Indicators

3月31日に終了した事業年度／Years ended March 31

|             |                               | 単位：百万円 / Unit: ¥million |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|-------------|-------------------------------|-------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|             |                               | 2016/03期<br>47期         | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 |
| < 1人当たり指標 > | Productivity Indicators       |                         |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| 1人当たり売上高    | Net Sales per Employee        | 24.3                    | 26.2            | 30.8            | 30.4            | 31.6            | 31.4            | 32.9            | 33.9            | 32.4            | 32.7            |
| 1人当たり売上総利益  | Gross profit per Employee     | 6.7                     | 8.4             | 10.6            | 11.1            | 12.4            | 13.3            | 14.2            | 13.1            | 9.9             | 11.8            |
| 1人当たり営業利益   | Operating income per Employee | 2.1                     | 2.8             | 4.4             | 3.0             | 4.6             | 4.1             | 4.1             | 3.0             | 1.3             | 2.8             |
| 1人当たり経常利益   | Ordinary income per Employee  | 2.1                     | 2.6             | 4.4             | 3.0             | 4.6             | 4.2             | 4.1             | 3.1             | 1.4             | 2.9             |
| 1人当たり当期純利益  | Net Income per Employee       | △ 4.9                   | 1.9             | 4.3             | 2.6             | 1.4             | 3.4             | 2.9             | 2.0             | 0.8             | 2.0             |

## 投資指標 Return Indicators

3月31日に終了した事業年度/Years ended March 31

|               |                                                   | 単位：百万円 / Unit: ¥million |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|---------------|---------------------------------------------------|-------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|               |                                                   | 2016/03期<br>47期         | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 |
| < 基礎指標 >      | Basic Indicators                                  |                         |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| 総資産           | Total Assets                                      | 23,312                  | 22,283          | 20,945          | 20,640          | 19,577          | 20,471          | 20,833          | 21,299          | 22,696          | 21,179          |
| 期首・期末平均総資産    | Average Total Assets at Beginning and End of Year | 24,475                  | 22,797          | 21,614          | 20,793          | 20,109          | 20,024          | 20,652          | 21,066          | 21,997          | 21,938          |
| 期首・期末平均自己資本   | Average Equity at Beginning and End of Year       | 8,135                   | 6,209           | 9,486           | 12,305          | 12,953          | 13,429          | 14,392          | 14,745          | 14,481          | 14,227          |
| 売上高           | Net Sales                                         | 29,792                  | 31,024          | 30,393          | 23,641          | 23,560          | 22,499          | 23,218          | 23,952          | 23,864          | 24,383          |
| 当期純利益         | Net Income                                        | △ 6,094                 | 2,366           | 4,315           | 2,034           | 1,099           | 2,460           | 2,051           | 1,440           | 603             | 1,506           |
| 単位：％ / Unit：％ |                                                   |                         |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| < ROEとROA >   | ROE and ROA                                       |                         |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| 自己資本利益率 [ROE] | Return on Equity                                  | -74.9%                  | 38.1%           | 45.5%           | 16.5%           | 8.5%            | 18.3%           | 14.3%           | 9.8%            | 4.2%            | 10.6%           |
| 総資産利益率 [ROA]  | Return on Assets [ROA]                            | 10.5%                   | 13.9%           | 20.1%           | 11.3%           | 17.3%           | 15.0%           | 14.3%           | 10.6%           | 4.9%            | 9.8%            |

※ 自己資本利益率…当期純利益/期首・期末平均自己資本      \* Return on Equity = Net Income / Average Equity at Beginning and End of Year

※ 総資産利益率…経常利益/期首・期末平均総資産      \* Return on Assets = Ordinary Income / Average Total Assets at Beginning and End of Year

投資指標 Return Indicators

3月31日に終了した事業年度／Years ended March 31

|                      |                                                                                          | 2016/03期<br>47期 | 2017/03期<br>48期 | 2018/03期<br>49期 | 2019/03期<br>50期 | 2020/03期<br>51期 | 2021/03期<br>52期 | 2022/03期<br>53期 | 2023/03期<br>54期 | 2024/03期<br>55期 | 2025/03期<br>56期 |
|----------------------|------------------------------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <1株当たり指標>            | Stock Indicators                                                                         |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| 期末発行済株式数(連結) (千株)    | Number of Outstanding Shares at the End of the Period<br>(Consolidated; Thousand Shares) | 16,200          | 16,200          | 16,200          | 16,200          | 16,200          | 16,200          | 16,200          | 16,200          | 16,200          | 16,200          |
| 1株当たり配当額(円)          | Dividends per Share (¥)                                                                  | 0.00            | 20.00           | 45.00           | 45.00           | 85.00           | 85.00           | 90.00           | 90.00           | 90.00           | 90.00           |
| 1株当たり当期純利益 [EPS] (円) | Earnings per Share [EPS] (¥)                                                             | △ 376.22        | 146.10          | 266.42          | 125.56          | 67.85           | 151.91          | 126.64          | 88.94           | 37.23           | 92.97           |
| 1株当たり純資産額 [BPS] (円)  | Book Value per Share [BPS] (¥)                                                           | 306.91          | 459.66          | 711.58          | 807.69          | 791.54          | 866.53          | 910.41          | 910.08          | 877.85          | 878.75          |

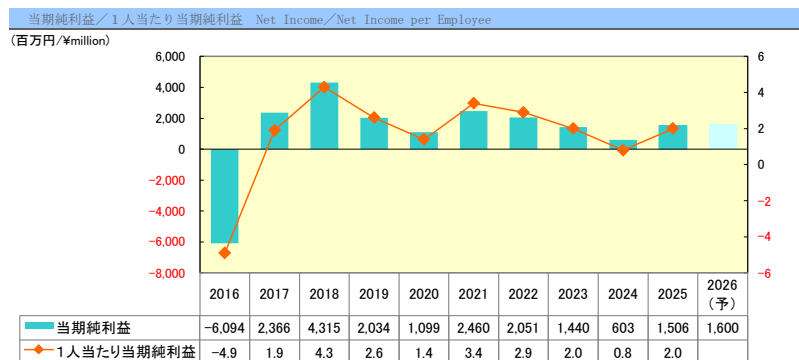
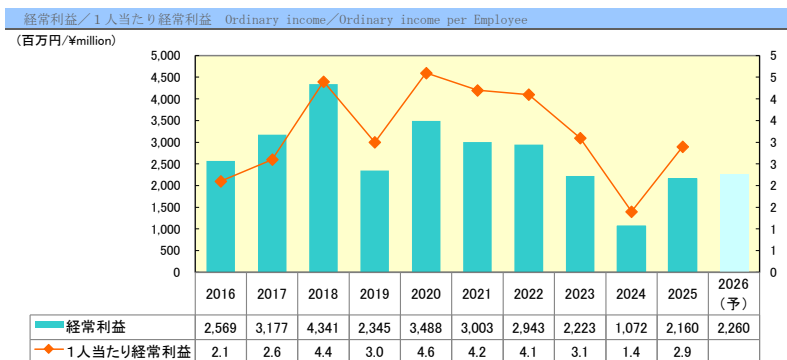
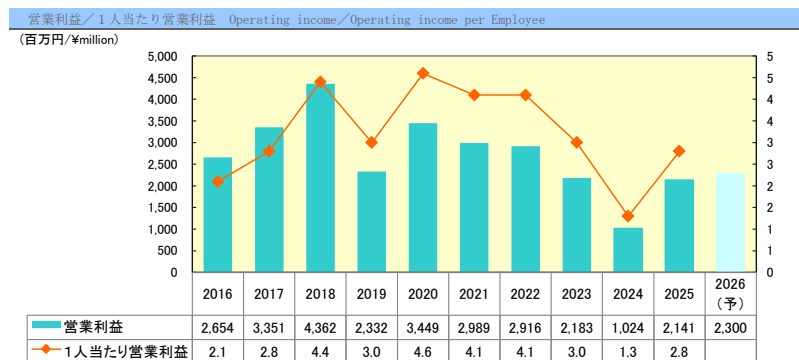
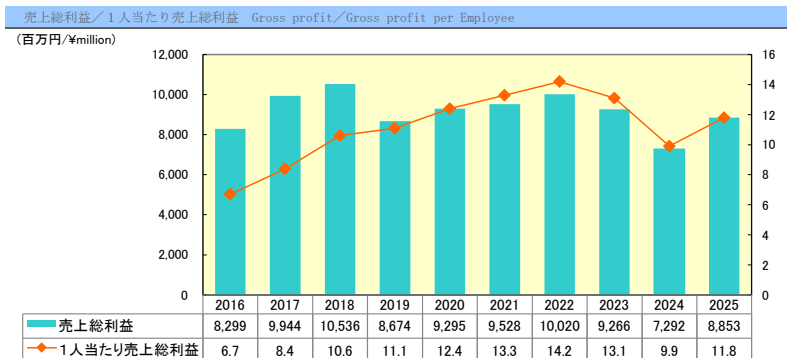
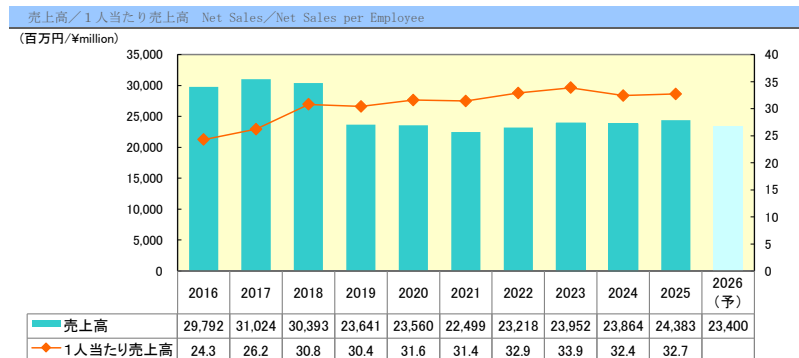
|                   |                                                                              |        |        |        |        |        |        |        |        |        |        |
|-------------------|------------------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| <株価指標>            | Stock Price Indicators                                                       |        |        |        |        |        |        |        |        |        |        |
| 期末株価(円)           | Stock Price at the End of the Period (¥)                                     | 979    | 1,553  | 1,799  | 1,452  | 1,653  | 2,140  | 1,904  | 1,830  | 1,957  | 1,772  |
| 期末時価総額(連結) (百万円)  | Aggregate Market Price at the End of the Period<br>(Consolidated; ¥ million) | 15,860 | 25,159 | 29,144 | 23,522 | 26,779 | 34,668 | 30,845 | 29,646 | 31,703 | 28,706 |
| 株価収益率 [PER] (倍)   | Price to Earnings Ratio [PER] (Times)                                        | △ 2.6  | 10.6   | 6.8    | 11.6   | 24.4   | 14.1   | 15.0   | 20.6   | 52.6   | 19.1   |
| 株価純資産倍率 [PBR] (倍) | Price to Book Value Ratio [PBR] (Times)                                      | 3.2    | 3.4    | 2.5    | 1.8    | 2.1    | 2.5    | 2.1    | 2.0    | 2.2    | 2.0    |
| 配当性向              | Dividend Payout Ratio                                                        | －      | 13.7%  | 16.9%  | 35.8%  | 125.3% | 56.0%  | 71.1%  | 101.2% | 241.7% | 96.8%  |
| 配当利回り             | Dividend Yield                                                               | 0.0%   | 1.3%   | 2.5%   | 3.1%   | 5.1%   | 4.0%   | 4.7%   | 4.9%   | 4.6%   | 5.1%   |

※ 株価収益率・・・株価/1株当たり当期純利益 \* Price to Earnings Ratio = Stock Price / Earnings per Share

※ 株価純資産倍率・・・株価/1株当たり純資産 \* Price to Book Value Ratio = Stock Price / Book Value per Share

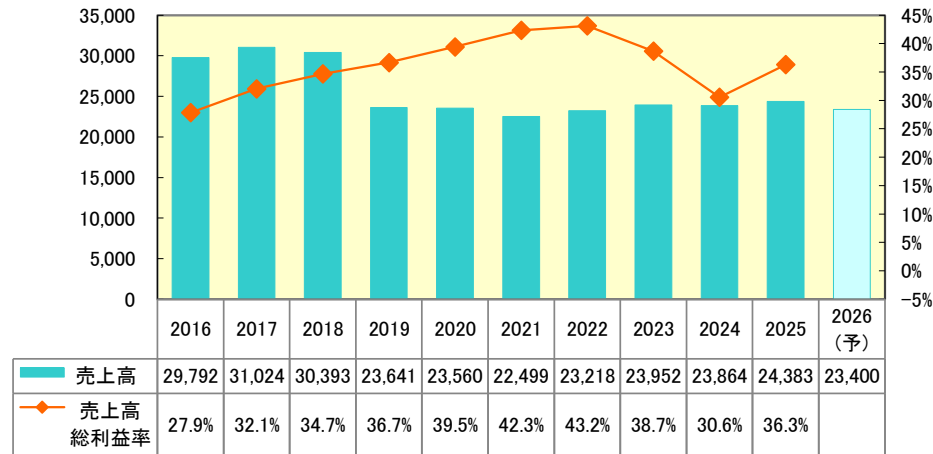
※ 配当性向・・・1株あたり配当額/1株当たり純利益 \* Dividend Payout Ratio = Dividends per Share / Earnings per Share

※ 配当利回り・・・1株あたり配当額/期末株価 \* Dividend Yield = Dividends per Share / Stock Price



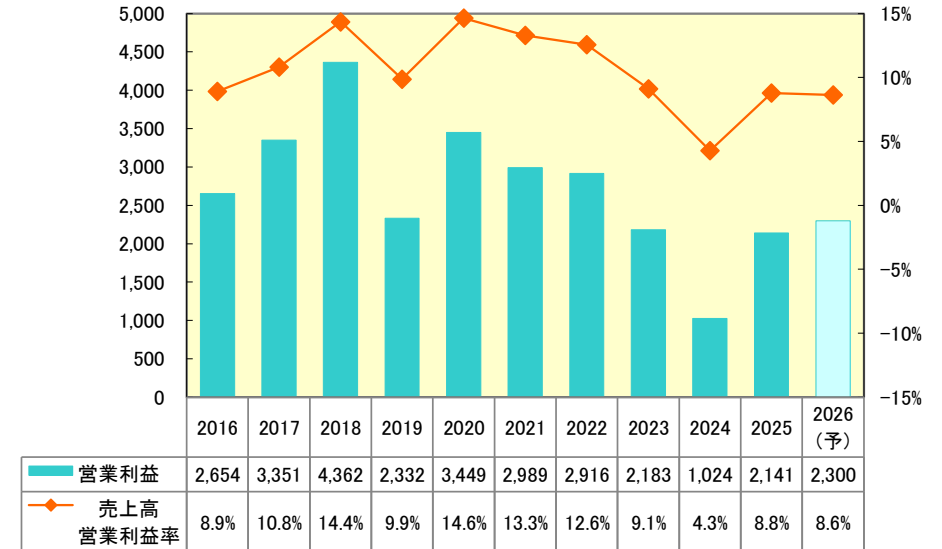
売上総利益率／売上高 Gross Profit Ratio／Net Sales

(百万円/¥million)



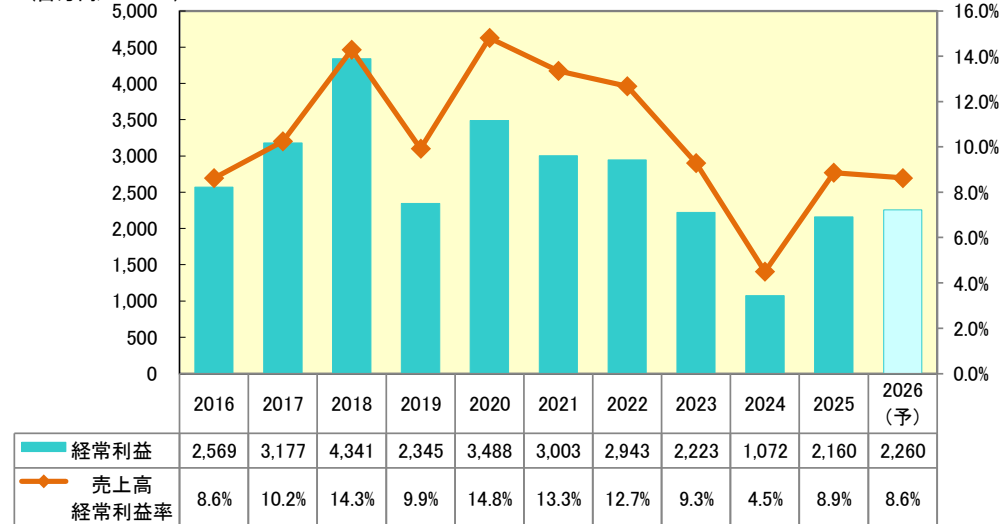
売上高営業利益率／営業利益 Operating Income Ratio／Operating Income

(百万円/¥million)



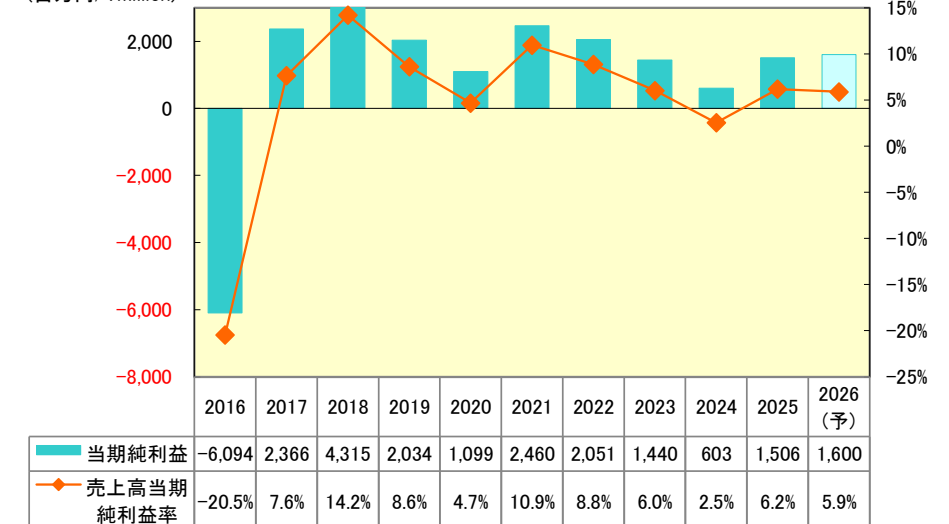
売上高経常利益率／経常利益 Ordinary Income Ratio／Ordinary Income

(百万円/¥million)



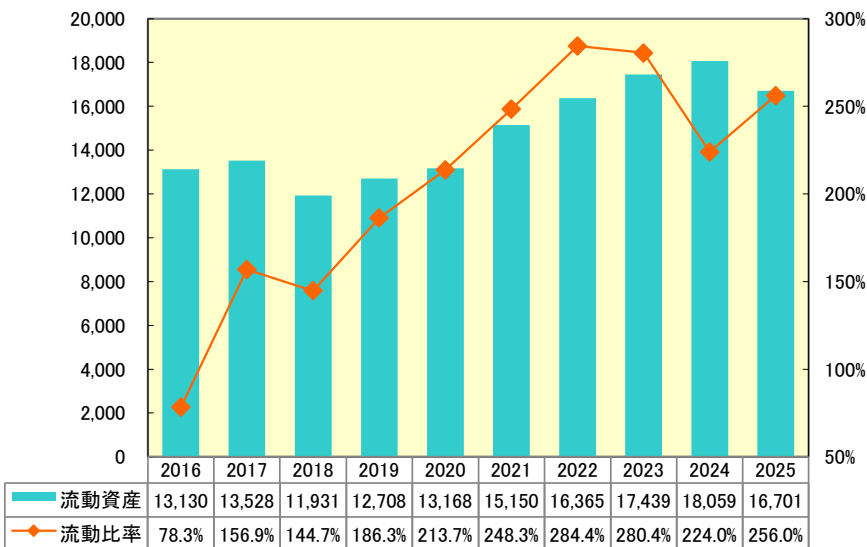
売上高当期純利益率／当期純利益 Return on Sales／Net Income

(百万円/¥million)



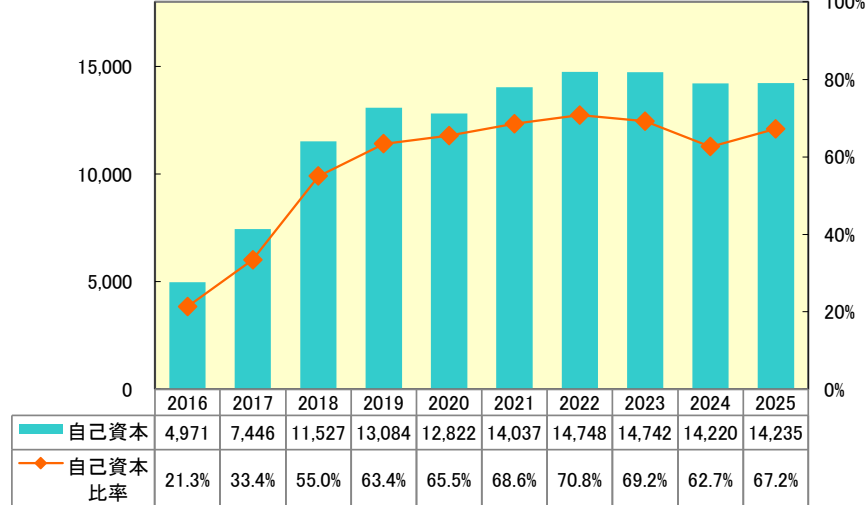
流動比率／流動資産 Current Ratio／Current Assets

(百万円/¥million)



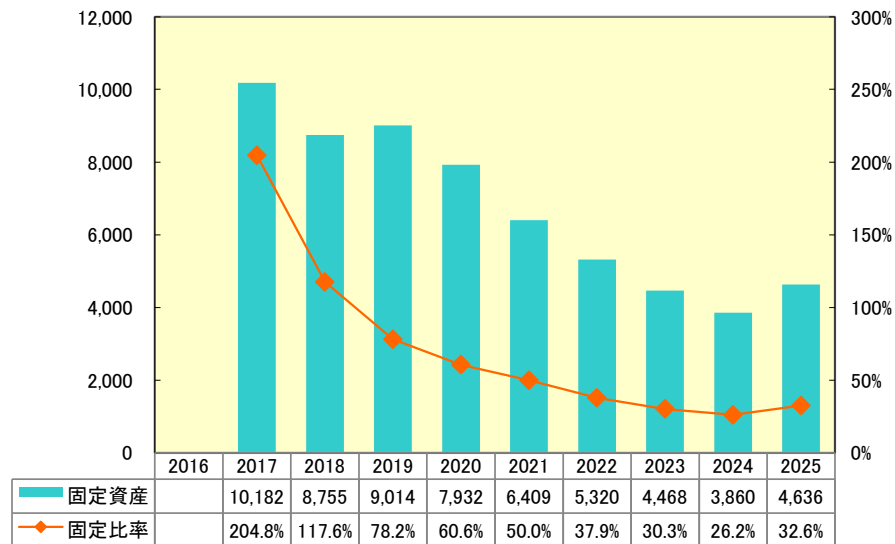
自己資本比率／自己資本 Equity Ratio／Equity Capital

(百万円/¥million)



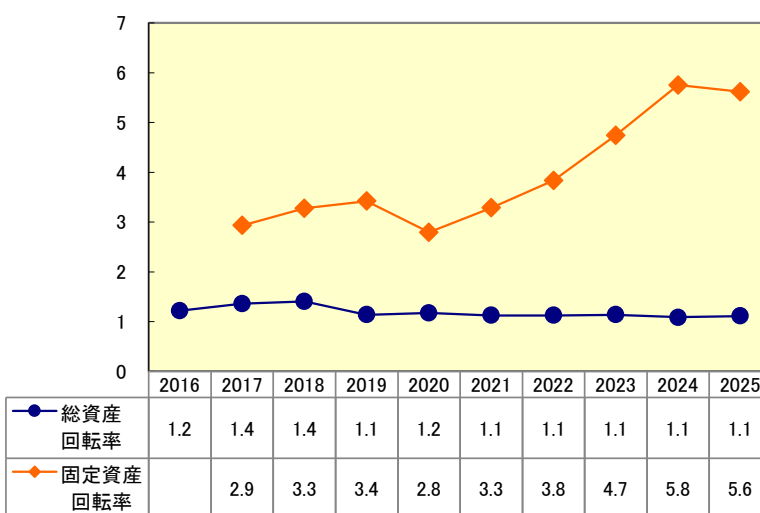
固定比率／固定資産 Fixed Ratio／Noncurrent Assets

(百万円/¥million)

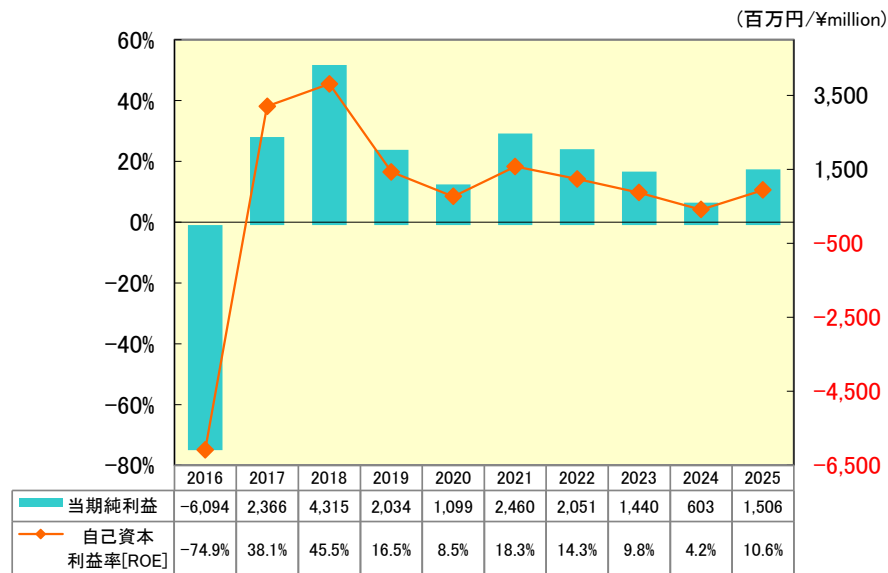


総資産回転率／固定資産回転率 Total Assets Turnover／Noncurrent Assets Turnover

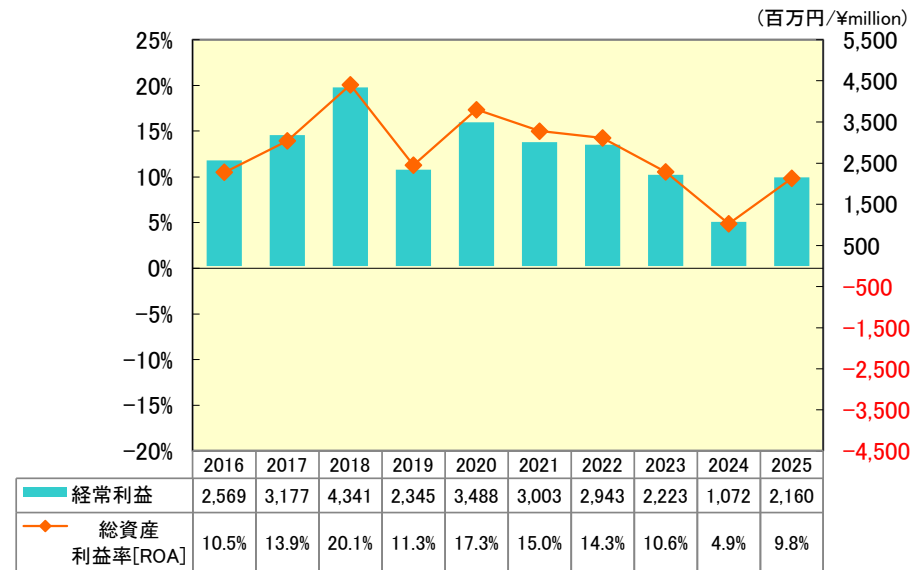
(回/Times)



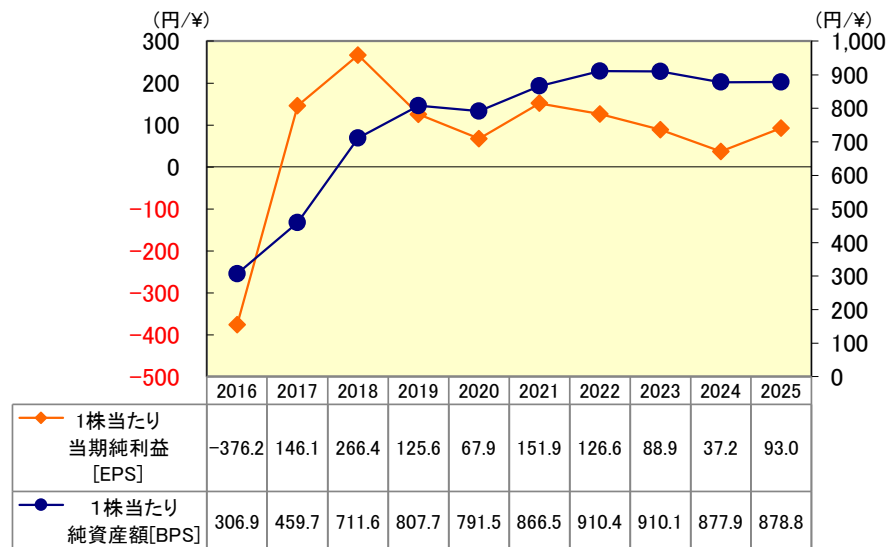
自己資本利益率[ROE]／当期純利益 Return on Equity/Net Income



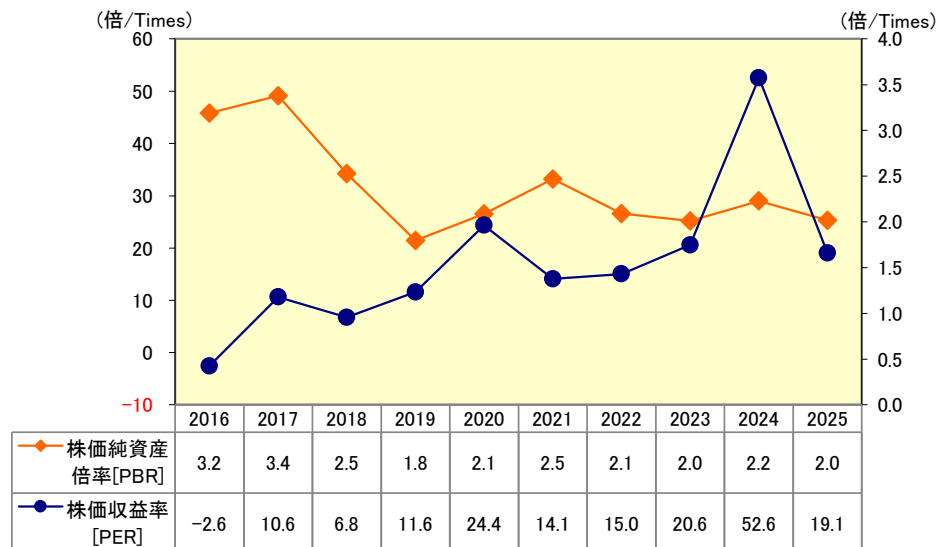
総資産利益率 [ROA] ／経常利益 Return on Assets/Ordinary Income



1株当たり当期純利益[EPS]／1株当たり純資産額[BPS]



株価収益率[PER]／株価純資産倍率[PBR]



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